Consolidated Financial Statements Years Ended December 31, 2017 and 2016

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# Independent Auditors' Report

To the Board of Directors of National Rural Electric Cooperative Association, its Wholly-Owned Subsidiaries and Controlled Affiliated Organizations Arlington, Virginia

We have audited the accompanying consolidated financial statements of the National Rural Electric Cooperative Association, its Wholly-Owned Subsidiaries and Controlled Affiliated Organizations (the Association), which comprise the consolidated balance sheets as of December 31, 2017 and 2016, and the related consolidated statements of activities and cash flows for the years then ended, and the related notes to the consolidated financial statements.

# Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



### Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of the National Rural Electric Cooperative Association, its Wholly-Owned Subsidiaries and Controlled Affiliated Organizations as of December 31, 2017 and 2016, and the changes in their members' equity and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

# Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated June 5, 2018 on our consideration of the Association's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Association's internal control over financial reporting and compliance.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

Arlington, Virginia June 5, 2018

# **Consolidated Balance Sheets**

December 31,		2017		2016
Assets				
Cash and cash equivalents	\$	29,537,274	\$	41,536,287
Accounts receivable, net	Ψ	23,657,379	Ψ	20,660,515
Receivables from trusts		26,478,696		17,704,141
Investments		12,190,630		9,963,563
Other assets		14,725,248		12,463,510
Deferred compensation fund		12,260,041		10,941,881
Property and equipment, net		90,692,186		89,294,447
Troperty and equipment, net		70,072,100		07,274,447
Total assets	\$	209,541,454	\$	202,564,344
Liabilities and Members' Equity				
Liabilities				
Accounts payable and accrued liabilities	\$	15,360,852	\$	18,126,170
Accrued employee expenses	Ť	6,465,943	•	6,752,554
HRA Plan payable		7,199,848		7,199,848
Deferred revenue		61,504,170		51,309,719
Cooperative Research Network Fund		4,158,378		2,868,237
Deferred compensation fund		12,260,041		10,941,881
Other liabilities		1,722,033		2,166,585
ELCO life insurance reserves		226,599		251,276
Postretirement benefit obligations other than pensions		12,432,612		14,284,731
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Total liabilities		121,330,476		113,901,001
Commitments and contingencies		-		-
Members' equity				
General fund		80,927,381		80,927,381
Political Advocacy, Communications and Education Account Fund		7,283,597		7,735,962
Tolitical Advocacy, Communications and Education Account Fund		1,203,371		1,130,702
Total members' equity		88,210,978		88,663,343
Total liabilities and members' equity	\$	209,541,454	\$	202,564,344
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See accompanying notes to consolidated financial statements.

# **Consolidated Statement of Activities**

			General	Fund			=	
	General		Cooperative Research			Total General	Political Advocacy, Communications and Education	
Year ended December 31, 2017	Membership	Fee-for-Service	Network	Pension & Welfare	Shared Services	Fund	Account Fund	Total
Revenue								
Membership dues	\$ 30,356,326	\$ -	\$ 3,684,123	s -	s - s	34,040,449	s - s	34,040,449
Plan paid administration fees	- 50,000,020	-	- 0,001,120	20,291,012		20,291,012		20,291,012
Employer paid plan administration fees	_		_	87,324,605		87,324,605		87,324,605
Money management fees	_	20,803,486	_	07,021,000	_	20,803,486		20,803,486
Education & meetings	29,252	15,633,042				15,662,294		15,662,294
International programs	27,232	13,650,095	-		-	13,650,095	-	13,650,095
Rental income	-	13,588,245	-	-	-	13,588,245	-	13,588,245
Cost reimbursements	2,025,430	13,300,243	4,255,844	-	-	6,281,274	-	6,281,274
Consulting	2,025,430	2 (45 151	4,233,044	-	-		-	
	450 (00	3,645,151	-	-	-	3,645,151	-	3,645,151
Publications	450,683	2,773,682		-	-	3,224,365	-	3,224,365
Contributions	-	2,162,267	131,849	-	-	2,294,116	-	2,294,116
Third party claims administration		761,161			-	761,161	-	761,161
Other	1,931,526	5,532,250	18,074	205,337	-	7,687,187	-	7,687,187
Total revenue	34,793,218	78,549,379	8,089,890	107,820,954	-	229,253,441	-	229,253,441
Expenses								
Direct Expenses								
Personnel costs	20,201,418	23,876,918	4,419,361	61,772,203	32,936,776	143,206,676		143,206,676
Professional fees	6,436,534	12,727,845	977,316	2,689,825	2,685,660	25,517,180	421,652	25,938,832
Travel	1,452,711	3.221.012	455.607	1.975.966	2,135,649	9.240.945	421,032	9,240,945
		., , , ,		, , , , , , ,			-	
Meetings	1,824,193	4,749,282	134,147	967,719	558,482	8,233,823	-	8,233,823
Depreciation and amortization	681,612	3,462,706	29,026	1,103,881	2,867,051	8,144,276	-	8,144,276
Insurance, interest & taxes	336,363	5,461,894	13,812	161,772	375,573	6,349,414	-	6,349,414
Computer & electronic services	824,822	996,863	12,205	486,905	2,276,724	4,597,519	20,000	4,617,519
Software & equipment maintenance	53,889	126,233	5,373	958,908	2,777,100	3,921,503	-	3,921,503
Supplies & materials	243,474	2,557,990	227,184	357,049	407,180	3,792,877	-	3,792,877
Utilities & building operations	67,000	3,259,989	-	22,386	28,558	3,377,933	-	3,377,933
Professional dues & contributions	1,259,574	214,916	254,144	146,672	495,931	2,371,237	-	2,371,237
Communication	201,822	394,756	19,366	822,987	494,170	1,933,101	-	1,933,101
Printing & artwork	168,766	479,232	9,407	400,889	50,904	1,109,198	745	1,109,943
Other	370,962	3,476,068	76,456	954,852	86,604	4,964,942	9,968	4,974,910
Total direct expenses	34,123,141	65,005,704	6,633,404	72,822,014	48,176,362	226,760,625	452,365	227,212,990
Shared Services								
Information technology	3,779,721	1,547,812	223,299	18,635,572	(24,186,404)	_	_	
Headquarters rent	1,535,074	(7,294,856)	222,563	3,491,210	2,046,009	_		_
General & administrative	9,044,821	6,010,605	971,423	9,673,536	(25,700,385)			
Plan investment support	7,044,021	(3,174,977)	7/1,423	3,174,977	(23,700,303)	-	-	-
Website		272,736	39,201	23,645	(335,582)	-		
Total shared services	14,359,616	(2,638,680)	1,456,486	34,998,940	(48,176,362)	-	-	-
Total expenses	48,482,757	62,367,024	8,089,890	107,820,954	_	226,760,625	452,365	227,212,990
Change in members' equity before								
RS Plan Voluntary Contribution								
Acceleration Program (VCAP)								
payment	(13,689,539)	16,182,355	-	-	-	2,492,816	(452,365)	2,040,451
RS Plan VCAP payment								
Contribution payment	2,218,911	273,905	_	4,290,489	_	6,783,305	_	6,783,305
Cost reimbursement	-,,		-	(4,290,489)	-	(4,290,489)	-	(4,290,489)
Total RS Plan VCAP payment	2,218,911	273,905	_	_	_	2,492,816	<u>-</u>	2,492,816
Change in members' equity	\$ (15,908,450)	·	\$ -	\$ -	\$ -	-	(452,365)	(452,365)
Members' equity	, .,,/							, , , , , , , , , , , , , , , , , , , ,
Beginning						80,927,381	7,735,962	88,663,343
Ending	-				\$	80,927,381	\$ 7,283,597 \$	
							tes to consolidated finar	

# **Consolidated Statement of Activities**

			General F	und			-	
Year ended December 31, 2016	General Membership	Fee-for-Service	Cooperative Research Network	Research Pension &		Total General Fund	Political Advocacy, Communications and Education Account Fund	Total
Revenue								
Membership dues	\$ 30,014,109		\$ 4,053,968	\$ -	s - s	34,068,077	\$ - <b>\$</b>	34.068.077
Plan paid administration fees				20.288.304		20,288,304		20,288,304
Employer paid plan administration fees			-	85,179,891	_	85,179,891	-	85,179,891
Money management fees		19,192,817	-		_	19,192,817	-	19,192,817
Education & meetings	14,426		_	_	_	16,269,135	_	16,269,135
International programs		14,911,581	_	_	_	14,911,581	_	14,911,581
Rental income		13,906,734	_	_	_	13,906,734	_	13,906,734
Cost reimbursements	1,754,935	8,168	4,170,270	-	_	5,933,373	-	5,933,373
Consulting		3,619,512	-	-	_	3,619,512	-	3,619,512
Publications	362,984	2,620,481	-	-	_	2,983,465	-	2,983,465
Contributions	, , , , , , , , , , , , , , , , , , , ,	1,761,958	400,777	-	_	2,162,735	-	2,162,735
Third party claims administration		772,889	_		_	772,889	_	772,889
Other	1,994,728		15,992	171,961	-	7,245,174	=	7,245,174
Total revenue	34,141,182	78,111,342	8,641,007	105,640,156	-	226,533,687	-	226,533,687
Expenses								
Direct Expenses								
Personnel costs	20.867.549	24.471.866	3,110,094	59.373.928	31,176,859	139,000,296	_	139,000,296
Professional fees	5.317.186		2,309,472	2,024,325	3,338,682	24.506.717	1,398,475	25,905,192
Travel	1,429,446		201,176	2,011,679	2,210,609	8,810,386	77,233	8,887,619
Meetings	1,569,470		82,079	857,760	547,918	7,949,448	51,168	8,000,616
Depreciation and amortization	509,181		27,779	1,008,097	3,319,028	8,082,485	31,100	8,082,485
Insurance, interest & taxes	312,092		6,739	159,421	361,160	6,373,361		6,373,361
Computer & electronic services	911,139		16,552	279,242	1,950,970	4,102,659	12,500	4,115,159
Software & equipment maintenance	40,925		15,001	1,068,225	2,547,825	3,830,446	12,300	3,830,446
Supplies & materials	266,486		427,477	490.113	574,143	4,663,988	20,643	4,684,631
Utilities & building operations	72,013		560	23,877	50,572	3,230,623	20,043	3,230,623
Professional dues & contributions	72,013		73,725	149,665	597,085	1,697,099	-	1,697,099
Communication	197,822		15,931	874,774	563,839	2,072,840	-	2,072,840
Printing & artwork	275,586		22,192	398,164	56,609	1,370,365	-	1,370,365
Other	142,265		1,283,472	1,054,388	484,273	7,645,039	66,425	7,711,464
Total direct expenses	32,705,831		7.592.249	69,773,658	47,779,572	223,335,752	1,626,444	224,962,196
Total dil ect expenses	32,703,631	03,464,442	7,392,249	09,773,030	41,119,312	223,333,732	1,020,444	224,962,196
Shared Services								
Information technology	3,396,351		139,011	19,303,847	(24,522,702)	-	-	-
Headquarters rent	1,578,694		187,560	3,532,967	2,049,197	-	-	-
General & administrative	9,570,521		677,131	9,468,099	(24,832,530)	-	-	-
Plan investment support		(3,484,124)	-	3,484,124		-	-	-
Website		351,020	45,056	77,461	(473,537)	-	=	-
Total shared services	14,545,566	(3,681,250)	1,048,758	35,866,498	(47,779,572)	-	=	-
Total expenses	47,251,397	61,803,192	8,641,007	105,640,156	-	223,335,752	1,626,444	224,962,196
Change in members' equity	\$ (13,110,215	16,308,150	\$ -	\$ -	\$ -	3,197,935	(1,626,444)	1,571,491
Members' equity								
Beginning						80,818,382	6,273,470	87,091,852
Transfer to Political Advocacy, Communic	ations and Education Ad	count Fund				(3,088,936)	3,088,936	-
Ending					ş	80,927,381	\$ 7,735,962 \$	88,663,343
					4	. 33,727,301	- 1,100,102 ¥	00,000,040

See accompanying notes to consolidated financial statements.

# **Consolidated Statements of Cash Flows**

Years ended December 31,		2017	2016
Onch flavor from an analysis and interesting			
Cash flows from operating activities	\$	(4E2 24E) ¢	1 571 401
Change in members' equity	Þ	(452,365) \$	1,571,491
Adjustments to reconcile change in members' equity to net cash			
(used in) provided by operating activities:		0 144 274	0.002.405
Depreciation and amortization  Amortization of tenant commissions		8,144,276	8,082,485
		658,629	580,254
Unrealized and realized gains on investments		(138,562)	(90,343)
Loss (gain) on asset disposal		54,499	(1,689)
(Increase) decrease in assets		(0.00(.0(.))	05.000
Accounts receivable		(2,996,864)	85,003
Receivables from trusts		(8,774,555)	(2,093,998)
Other assets		(2,920,367)	(2,552,771)
(Decrease) increase in liabilities			
Accounts payable and accrued liabilities and		<b>(</b> )	
accrued employee expenses		(3,051,929)	484,449
Deferred revenue		10,194,451	7,109,840
Cooperative Research Network Fund		1,290,141	(1,947,957)
Other liabilities		(444,552)	(1,360,668)
ELCO life insurance reserves		(24,677)	(18,125)
Postretirement benefit obligations other than pensions		(1,852,119)	(1,023,684)
Net cash (used in) provided by operating activities		(313,994)	8,824,287
Cash flows from investing activities			
Purchases of investments		(5,088,505)	(7,800,020)
Sale of investments		3,000,000	460,000
Purchases of property and equipment		(9,596,514)	(9,068,996)
1 dichases of property and equipment		(7,370,314)	(7,000,770)
Net cash used in investing activities		(11,685,019)	(16,409,016)
Net decrease in cash and cash equivalents		(11,999,013)	(7,584,729)
Cash and cash equivalents, beginning of year		41,536,287	49,121,016
Cash and cash equivalents, end of year	\$	29,537,274 \$	41,536,287
Supplemental Disclosures of Cash Flow Information			
Income taxes paid during the year	\$	1,340,000 \$	2,066,000

See accompanying notes to consolidated financial statements.

### Notes to Consolidated Financial Statements

# 1. Summary of Significant Accounting Policies

### Nature of Operations

National Rural Electric Cooperative Association (NRECA) is a non-profit membership organization incorporated under the laws of the District of Columbia to provide various services to and representation for its members. Members of NRECA are organizations that furnish electric services to predominantly rural areas, or organizations that engage in activities closely related to the furnishing of rural electric services.

NRECA's wholly-owned subsidiaries include Electric Cooperative Life Insurance Company (ELCO) and its wholly-owned subsidiary, NRECA United, Inc. (United), which is the holding company for the following for-profit subsidiaries: Cooperative Benefit Administrators, Inc. (CBA), Cooperating Energy Services, Inc. (CES), Cooperative Insurance Services, Inc. (CIS), and RE Investment Corporation (REI) and its wholly-owned subsidiary, RE Advisers Corporation (REA). The consolidated financial statements also incorporate the assets, liabilities, revenue and expenses of NRECA's controlled affiliated organizations, which include NRECA International Foundation (Foundation), NRECA Wood Quality Control, Inc. (WQC), Fundacion Energetica Boliviana (FEB), NRECA International (International) and its wholly-owned subsidiary, NRECA Electricity for Progress, LLC (NEP), and the Glenn English National Cooperative Leadership Foundation, as NRECA has significant control over the major decisions affecting these entities. As of December 31, 2016, the assets, liabilities and activities of the Foundation were merged into International.

Some wholly-owned subsidiaries and controlled affiliated organizations were formed for the purposes of providing administrative, management, consulting, research, claims paying, insurance, investment management, and other services to support NRECA and its members. Other wholly-owned subsidiaries and controlled affiliated organizations were formed to support the coordination, advancement and development of rural electrification in developing countries.

# Consolidation Policy

The accompanying consolidated financial statements include the accounts and operations of NRECA, its wholly-owned subsidiaries and controlled affiliated organizations (collectively, the Association). All significant intercompany balances and transactions have been eliminated in consolidation.

The consolidated financial statements do not include the net assets and activity of three multiple employer pension and benefit plans administered by the Association, including the NRECA Retirement Security Plan (the RS Plan), the NRECA 401(k) Pension Plan (the 401(k) Plan), and the NRECA Group Benefits Program (the Group Plan) (collectively, the Plans).

On January 1, 2000, NRECA isolated the operations of its Touchstone energy program, which became a separate legal entity known as Touchstone Energy Cooperatives, Inc. (TSE). TSE is a cooperative corporation under the laws of the Commonwealth of Virginia. TSE reimburses NRECA for the cost of managing and administering the Touchstone energy program, including direct costs, such as personnel salaries and fringe benefits, as well as allocable indirect costs. The accompanying consolidated financial statements do not include the accounts and operations of TSE as the criteria for consolidation are not met.

# Notes to Consolidated Financial Statements

### Basis of Presentation

Net assets, revenues, gains and losses are classified based on the existence or absence of donor imposed restrictions. Unrestricted net assets are not subject to donor-imposed stipulations and are available for general use. The Association's general fund represents their unrestricted net assets at December 31, 2017 and 2016. As of December 31, 2017 and 2016, the general fund included \$4,865,085 and \$4,968,086, respectively, of net assets of the Association's controlled affiliated entities that are exempt under 501(c)(3) of the Internal Revenue Code (IRC). The Association's Board-designated Political Advocacy, Communications and Education Account Fund will be used to fund future political advocacy, educational, or similar communication activities that address issues or events impacting the Association's members.

Temporarily restricted net assets are subject to donor-imposed stipulations that may or will be met, either by actions of the Association and/or by the passage of time. At December 31, 2017 and 2016, the Association did not report any temporarily restricted net assets due to immateriality.

# Basis of Accounting

The consolidated financial statements of the Association have been prepared on the accrual basis in accordance with accounting principles generally accepted in the United States of America (GAAP).

### Use of Estimates

The preparation of the consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements, and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

# Cash and Cash Equivalents

The Association considers all highly liquid investments with an original maturity date of three months or less and investments in money market mutual funds to be cash equivalents. The Association maintains deposits with high quality institutions in amounts that are in excess of the Federal Deposit Insurance Corporation limits of up to \$250,000 per financial institution; however, the Association has not experienced any losses in such accounts and does not believe it is exposed to any significant credit risk.

### Foreign Currency Translation

In accordance with applicable government regulations, commodity payments on International's agreements with United States Department of Agriculture are usually required to be denominated in the local currency of the country where the commodity was sold, and kept in that currency until used for project purposes. As a result, the Association has financial instruments (cash and cash equivalents) subject to foreign currency exchange rate risk. In management's opinion, the foreign currency exchange rate risk at December 31, 2017 and 2016, is not deemed significant to the Association's financial position or changes in members' equity, and the Association has not historically experienced material gains or losses due to such risk.

# Notes to Consolidated Financial Statements

The Association's cash and cash equivalents in foreign currency as of December 31, 2017 and 2016, in the consolidated balance sheets are translated into U.S. dollars using period-end exchange rates. International's foreign currency holdings were as follows at:

December 31,	201	17	2016			
	Foreign	Foreign U.S.		U.S.		
Foreign Currency	Currency Balance	Dollar Balance	Dollar Balance Currency Balance			
Bangladesh taka	6,046,949	\$ 76,241	1,376,386	\$ 17,545		
Bolivia boliviano	86,318	12,402	11,026	15,952		
Dominican Republic peso	635,096	13,152	639,016	13,686		
Guatemala quetzal	293,645	10,639	338,677	45,024		
Ethiopia Birr	259,046	35,270	252,130	11,193		
Haiti gourdes	81,153,463	1,262,747	26,597,083	393,371		
Philippine peso	780,977	15,465	297,814	5,992		
Sudan pound	1,278	57	1,278	159		
Uganda shilling	216,437	65	216,437	65		
Total		\$ 1,426,038		\$ 502,987		
Total		Ψ 1,120,030		Ψ 302,707		

International and its wholly-owned subsidiary, NEP, recorded a realized and unrealized foreign currency exchange net gain of \$30,493 and \$4,994 for the years ended December 31, 2017 and 2016, respectively, which was included in other revenue on the consolidated statements of activities.

### Accounts Receivable

Accounts receivable are stated at amounts due from customers and members, net of an allowance for doubtful accounts based on management's assessment of the current status of individual accounts. Balances are written off when deemed uncollectible.

### Receivables from Trusts

The Association is reimbursed by the Plans for administrative and information technology expenses, as well as the payment of related direct expenses the Association incurs as administrator of the Plans.

### Investments

Investments, which include National Rural Utilities Cooperative Finance Corporation (CFC) capital term certificates, mutual funds, corporate bonds, and certificates of deposit, are reported at fair market value. All interest, dividends, and realized and unrealized gains and losses on investments are reported as other revenue in the consolidated statements of activities.

# Notes to Consolidated Financial Statements

### **Investment Valuation**

Financial instruments are reported at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. See note 5 for discussion of fair value measurements.

### Concentrations of Risk

Financial instruments that potentially subject the Association to significant concentrations of credit risk consist primarily of cash and cash equivalents, accounts and other receivables, and investments. Concentrations of credit risk with respect to accounts and other receivables are limited due to the majority of receivables being due from a large number of members over a wide geographic area and the Plans. It is the Association's practice to place its investments in CFC capital term certificates and mutual funds with various investment institutions with high credit ratings. The Association has not experienced any credit losses on its cash and cash equivalents, accounts and other receivables, or investments.

# Property and Equipment

Property and equipment, including significant improvements, are stated at cost less accumulated depreciation and amortization. All costs for property and equipment greater than \$2,000 and all costs for leasehold improvements greater than \$10,000 with a useful life of more than 1 year when acquired are capitalized. Depreciation and amortization is computed using the straight-line method over the estimated useful lives of the assets (less salvage value), which are 40 years for buildings, the lesser of the life of the asset or the lease term for leasehold improvements, a range of 3 to 7 years for furniture, fixtures, and equipment, and a range of 3 to 5 years for software. Upon disposal of depreciable property, the appropriate property accounts are reduced by the costs and related accumulated depreciation and amortization. Any resulting gains and losses are reflected in the consolidated statements of activities.

# Valuation of Long-Lived Assets

Long-lived assets and certain identifiable intangible assets are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of long-lived assets is measured by a comparison of the carrying amount of the asset to future undiscounted net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the estimated fair value of the assets. Assets to be disposed of are reportable at the lower of the carrying amount or fair value, less cost to sell. The Association had no impairments of long-lived assets during 2017 or 2016.

### **ELCO Life Insurance Reserves**

ELCO life insurance reserves are liabilities of the Association's wholly-owned subsidiary, ELCO, a domestic life and disability reinsurer, and relate to certain insurance policies issued to employees and members of cooperatives who are members of the Association. The life insurance reserves are developed using actuarial assumptions, which comply with policy provisions and meet the requirements of the applicable insurance laws.

# Notes to Consolidated Financial Statements

# Postretirement Benefit Obligations Other Than Pensions

The Association accounts for its postretirement benefits, which requires an employer to recognize the overfunded or underfunded status of its defined benefit postretirement plan (other than a multiemployer plan), as an asset or liability in the consolidated balance sheets and recognizes changes in that funded status in the year in which the changes occur in the consolidated statements of activities.

# Significant Programs

The Association's significant programs are as follows:

# **General Membership**

General membership programs primarily consist of the lobbying, regulatory, and communication efforts of the Association.

# Fee-for-Service

Fee-for-service programs include training and conferences, consulting, *Rural Electric Magazine*, International Programs, and fees for managing the Homestead Funds.

### Cooperative Research Network

Cooperative Research Network (CRN) provides information and research to members on electric sector issues impacting the affordability and reliability of electric service.

### Pension & Welfare

Pension and welfare programs include administrative and other services provided to the Plans on behalf of members.

# Revenue Recognition and Deferred Revenue

The Association's revenue recognition policies are outlined below. Deferred revenue represents the unearned portion of membership dues, advance payments on meetings revenue, and other revenue items discussed below applicable to future periods.

### Membership Dues

Membership dues for general membership are recognized ratably as earned based on the anniversary dates of the members. CRN membership dues are recognized as revenue to the extent applicable expenses and allocable general administration charges are incurred and included in operations.

# Notes to Consolidated Financial Statements

# <u>Plan Paid Administration Fees and Employer Paid Plan Administration Fees</u>

The Association earns and recognizes plan paid administration fees and employer paid plan administration fees revenue at the time and to the extent plan administration expenses are incurred. In 2017 and 2016, the Association only received plan paid administration fees from the 401(k) Plan as reimbursement for the costs it incurred administering that Plan.

# Money Management Fees

REI is the broker dealer for the Homestead Funds, Inc. (Homestead Funds), an investment company created by the Association and registered under the Investment Company Act of 1940. REI's wholly-owned subsidiary, REA, is the investment advisor for the Homestead Funds and earns money management fees monthly based upon the value of the Homestead Funds' assets under management at that time.

### **Education & Meetings**

The Association sponsors a wide range of events and educational, informational and professional development programs, including national and regional meetings, conferences, courses, and workshops for its members. Revenue for education and meetings is recognized when the related event takes place.

### International Programs

International programs revenue is derived primarily from cost reimbursable grants and contracts with the U.S. and foreign governments. Revenue is generally recognized at the time and to the extent direct and allocable indirect costs are incurred and, when applicable, fixed fees are recognized on a pro rata basis. Grant and contract costs are subject to audit by funding institutions.

# Rental Income

The Association leases part of its Headquarters Building and 100% of its Investment Building to outside tenants. NRECA uses the straight-line method to recognize rent revenue evenly over the lease period. Rent revenue collected in advance is deferred and included in other assets on the consolidated balance sheets.

### Contributed Services and Materials

Contributed services are reported at estimated fair value in the consolidated financial statements when those services (1) create or enhance non-financial assets or (2) require specialized skills provided by individuals possessing those skills and are services which would typically be purchased if not donated. NRECA received \$131,849 and \$400,777 in contributed services for the years ended December 31, 2017 and 2016, respectively, which were included in contributions on the consolidated statements of activities. International recorded contributed services valued at \$792,282 for the year ended December 31, 2017, and the Foundation recorded contributed services valued at \$625,352 for the year ended December 31, 2016, which were included in contributions on the consolidated statements of activities.

# Notes to Consolidated Financial Statements

Donated materials and equipment are recorded at estimated fair value at the date of the gift. Donated materials and equipment are recognized as revenue or assets, or as decreases of liabilities or expenses, depending upon the nature of the benefits received. NRECA did not receive donated materials and equipment during the years ended December 31, 2017 and 2016. International received donated materials and equipment valued at \$185,971 for the year ended December 31, 2017, and the Foundation received donated materials and equipment valued at \$69,539 for the year ended December 31, 2016, which were included in contributions on the consolidated statements of activities.

# **Expenses**

Expenses are recognized by the Association during the period in which they are incurred. Expenses paid in advance and not yet incurred are deferred to the applicable period.

# Program and Shared Services

Program services include general membership programs benefiting all members of the Association, fee-for-service programs, including programs paid for by the members that use them and non-member programs, the CRN program, and the pension & welfare programs.

Shared services represent the supporting services of the Association and include general and administrative functions, such as the Board, Finance, and Human Resources, that benefit all the Association's activities, as well as some Information Technology and Plan investment support functions. Shared services expenses are allocated to the Association's programs using various allocation methodologies developed by management that approximate the value of the benefit received and usage.

# Income Taxes

NRECA and its controlled affiliated organizations are exempt from income taxes under Sections 501(c)(6) and 501(c)(3) of the IRC. The activities of NRECA and its controlled affiliated organizations that may cause imposition of the unrelated business income tax provision of the IRC have not resulted in significant amounts of income taxes. NRECA's wholly-owned subsidiaries that are for-profit corporations are subject to both federal and state income taxes.

Deferred income taxes are provided using the liability method, whereby deferred tax assets are recognized for deductible temporary differences and operating loss and tax credit carry-forwards, and deferred tax liabilities are recognized for taxable temporary differences. Temporary differences are the differences between the reported amounts of assets and liabilities and their tax bases. Deferred tax assets are reduced by a valuation allowance when, in the opinion of management, it is more likely than not that some portion or all of the deferred tax assets will not be realized. Deferred tax assets and liabilities are adjusted for the effects of the changes in tax laws and rates as of the date of enactment.

The Association has adopted the accounting standard on accounting for uncertainty in income taxes, which addresses the determination of whether tax benefits claimed or expected to be claimed on a tax return should be recorded in the consolidated financial statements. Under this guidance, the Association may recognize the tax benefit from an uncertain tax position only if it is more likely than not that the tax position will be sustained on examination by taxing authorities, based on the technical merits of the position. The tax benefits recognized in the consolidated

### Notes to Consolidated Financial Statements

financial statements from such a position are measured based on the largest benefit that has a greater than 50% likelihood of being realized upon ultimate settlement. The guidance on accounting for uncertainty in income taxes also addresses de-recognition, classification, interest and penalties on income taxes, and accounting in interim periods. The Association has analyzed its tax positions taken on tax returns for all open tax years and has concluded that no additional provision or benefit exists and no amounts are recorded for interest or penalties. The Association is no longer subject to income tax examinations by tax authorities for years before 2014.

# Recent Accounting Pronouncements

In August 2016, the FASB issued Accounting Standards Update (ASU) No 2016-14, Presentation of Financial Statements of Not-for-Profit Entities. The new standard amends the current reporting model for nonprofit organizations and enhances their required disclosures. The major changes include: (a) requiring the presentation of only two classes of net assets now entitled "net assets without donor restrictions" and "net assets with donor restrictions," (b) requiring that all nonprofits present an analysis of expenses by function and nature in either the statement of activities, a separate statement, or in the notes and disclose a summary of the allocation methods used to allocate costs, (c) requiring the disclosure of quantitative and qualitative information regarding liquidity and availability of resources. (d) presenting investment return net of external and direct expenses, and (e) modifying other financial statement reporting requirements and disclosures intended to increase the usefulness of nonprofit financial statements. The new standard is effective for the Association's financial statements for fiscal years beginning after December 15, 2017. The provisions must be applied on a retrospective basis for all years presented although certain optional practical expedients are available for periods prior to adoption. Management is currently evaluating the impact of this standard on its consolidated financial statements.

In February 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)* (ASU 2016-02), its highly-anticipated leasing standard for both lessees and lessors. Under its core principle, a lessee will recognize lease assets and liabilities on the balance sheet for all arrangements with terms longer than 12 months. Lessor accounting remains largely consistent with existing GAAP. The amendments are effective for the Association for the fiscal year-end beginning after December 15, 2019, and interim periods within the fiscal year beginning after December 15, 2020. Early adoption is permitted. Management is currently evaluating the impact of this standard on its consolidated financial statements.

In November 2015, the FASB issued ASU 2015-17, *Income Taxes (Topic 740): Balance Sheet Classification of Deferred Taxes* (ASU 2015-17), which eliminates the guidance in Topic 740, Income Taxes, that required an entity to separate deferred tax liabilities and assets between current and noncurrent amounts in a classified balance sheet. The amendments require that all deferred tax liabilities and assets of the same tax jurisdiction or a tax filing group, as well as any related valuation allowance, be offset and presented as a single noncurrent amount in a classified balance sheet. Prior GAAP required that in a classified balance sheet, deferred tax liabilities and assets be separated into a current and a noncurrent amount on the basis of the classification of the related asset or liability. If deferred tax liabilities and assets did not relate to a specific asset or liability, such as a carryforward, they were classified according to the expected reversal date of the temporary difference. The amendments are effective for the Association for the fiscal year-end beginning after December 15, 2017, and for interim periods within the fiscal year beginning after December 15, 2018. Early adoption is permitted as of the beginning of any interim or annual reporting period. Entities may adopt the guidance prospectively or retrospectively.

### Notes to Consolidated Financial Statements

Certain transition disclosures are required. Management is currently evaluating the impact of this standard on its consolidated financial statements.

In May 2015, the FASB issued ASU 2015-07, Fair Value Measurement (Topic 820): Disclosures for Investments in Certain Entities that Calculate Net Asset Value per Share (or Its Equivalent) (ASU 2015-07). ASU 2015-07 removes the requirement to include investments in the fair value hierarchy for which fair value is measured using the net asset value per share practical expedient under ASC 820. The guidance was effective for fiscal year-end beginning after December 15, 2016, with early adoption permitted. Management has adopted this guidance and it had no impact on NRECA's consolidated financial statements.

In May 2014, the FASB issued ASU 2014-09, *Revenue from Contracts with Customers* (ASU 2014-09), which supersedes nearly all existing revenue recognition guidance under GAAP. The core principle of ASU 2014-09 is to recognize revenues when promised goods or services are transferred to customers in an amount that reflects the consideration to which an entity expects to be entitled for those goods or services. ASU 2014-09 defines a five-step process to achieve this core principle and, in doing so, more judgment and estimates may be required within the revenue recognition process than are required under existing GAAP. The standard is effective for annual periods beginning after December 15, 2018, using either of the following transition methods: (i) a full retrospective approach reflecting the application of the standard in each prior reporting period with the option to elect certain practical expedients, or (ii) a retrospective approach with the cumulative effect of initially adopting ASU 2014-09 recognized at the date of adoption (which includes additional footnote disclosures). The new standard allows for early adoption for annual periods beginning after December 15, 2016. Management is currently evaluating the impact of its pending adoption on its consolidated financial statements and has not yet determined the method by which it will adopt the standard.

# Reclassifications

Certain items in the December 31, 2016, consolidated financial statements have been reclassified to conform to the December 31, 2017, consolidated financial statement presentation. There was no effect on the change in net assets previously reported.

# **Notes to Consolidated Financial Statements**

### 2. Accounts Receivable

Accounts receivable consisted of the following at:

December 31,	2017	2016
Due from members and others	\$ 19,974,160 \$	17,624,496
Contracts receivable	3,803,936	3,105,238
Employee advances	63,230	120,513
	23,841,326	20,850,247
Less allowance for doubtful accounts	(183,947)	(189,732)
Total accounts receivable, net	\$ 23,657,379 \$	20,660,515

Included in due from members and others are unbilled receivables of RS Plan employer paid plan administration fees amounting to \$10,241,940 and \$8,535,320 as of December 31, 2017 and 2016.

# 3. Receivables from Trusts

The receivables from trusts due to the Association as of December 31, 2017 and 2016, were \$26,478,696 and \$17,704,141, respectively. For 2017 and 2016, the Association charged the 401(k) Plan for administrative costs amounting to \$20,291,012 and \$20,288,304, respectively.

# 4. Investments

Investments consisted of the following at:

December 31,	2017	2016
Capital term certificates	\$ 827,307	\$ 827,307
Mutual funds	1,485,152	1,141,446
Certificates of deposit	100,000	295,235
Commercial paper	4,956,692	3,000,000
Corporate bonds	1,821,479	1,699,575
Senior secured debt securities	3,000,000	3,000,000
Total investments	\$ 12,190,630	\$ 9,963,563

# Notes to Consolidated Financial Statements

Investment income, which is included in other revenue in the consolidated statements of activities, consisted of the following for the years ended:

Years Ended December 31,	2017	2016
Interest Unrealized and realized gains (losses)	\$ 524,949 138,562	\$ 331,775 90,343
Total investment income	\$ 663,511	\$ 422,118

Total amounts invested with Homestead Funds, included in investments and cash and cash equivalents in the consolidated balance sheets, amounted to \$13,182,125 and \$10,273,311 at December 31, 2017 and 2016, respectively.

### 5. Fair Value Measurement

FASB ASC 820, Fair Value Measurement, provides the framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under FASB ASC 820 are described as follows:

<u>Level 1:</u> Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities the Association has the ability to access.

<u>Level 2:</u> Inputs based on quoted market prices of investments that are actively traded or for which certain inputs are not observable, either directly or indirectly.

<u>Level 3:</u> Inputs are unobservable for the asset or liability and reflect management's best estimate of what market participants would use in pricing the asset or liability at fair value.

The asset or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs. In determining the appropriate levels, management performs a detailed analysis of the assets and liabilities that are subject to fair value measurements. At each reporting period, all assets and liabilities for which the fair value measurement is based on significant unobservable inputs are classified as Level 3.

The estimated fair values of the Association's short-term financial instruments, including receivables and payables arising in the ordinary course of operations, approximate their individual carrying amounts due to the relatively short period of time between their origination and expected realization.

# **Notes to Consolidated Financial Statements**

The tables below present the balances of assets and liabilities measured at fair value on a recurring basis by level within the hierarchy as of:

December 31, 2017	L	evel 1		Level 2		Level 3		Total
Assets								
Money market funds	\$	11,799,235	\$	_	\$	_	\$	11,799,235
Capital term certificates	,	-	•	_	•	827,307	•	827,307
Mutual funds (a)		1,485,152		_		-		1,485,152
Certificates of deposit		_		100,000		_		100,000
Commercial paper		_		4,956,692		-		4,956,692
Corporate bonds (a)		-		1,821,479		-		1,821,479
Senior secured debt securities		-		3,000,000		-		3,000,000
Employee/executive option plans - mutual funds:								
Short-Term Bond		26,140		-		-		26,140
Stock Index Fund		30,744		-		-		30,744
Value Fund		193,782		-		-		193,782
Small-Company Stock Fund		89,033		-		-		89,033
Guatemala Trust Fund		-		-		1,529,403		1,529,403
Patronage capital certificates		-		-		554,905		554,905
Deferred compensation fund assets - Homestead Fund	ls:							
Daily Income Fund		1,515,900		-		-		1,515,900
Short-Term Government Securities		340,525		-		-		340,525
Short-Term Bond		1,470,148		-		-		1,470,148
Stock Index Fund		868,305		-		-		868,305
Value Fund		4,012,648		-		-		4,012,648
Small-Company Stock Fund		2,582,074		-		-		2,582,074
International Value Fund		665,774		_		_		665,774
Growth Fund		804,667		-		-		804,667
		· · · · · · · · · · · · · · · · · · ·						
Total assets	\$ 2!	5,884,127	\$	9,878,171	\$	2,911,615	\$	38,673,913
Liabilities								
Employee/executive option plans' liabilities	\$	-		\$338,661	\$	-	\$	338,661
Deferred compensation fund liabilities		12,260,041		-		-		12,260,041
Total liabilities	\$ 12	2,260,041	\$	338,661	\$	-	\$	12,598,702

<sup>(</sup>a) Based on its analysis of the nature and risks of these investments the Association has determined that presenting them as a single class is appropriate.

# **Notes to Consolidated Financial Statements**

December 31, 2016		Level 1		Level 2		Level 3		Total
Assets								
Money market funds	\$	9,401,929	\$	-	\$	-	\$	9,401,929
Capital term certificates		_		-		827,307		827,307
Mutual funds (a)		1,141,446		-		-		1,141,446
Certificates of deposit		-		295,235		-		295,235
Commercial paper		-		12,975,000		-		12,975,000
Corporate bonds (a)		-		1,699,575		-		1,699,575
Senior secured debt securities		-		3,000,000		-		3,000,000
Employee/executive option plans - mutual funds:								
Short-Term Government Securities		30,804		-		-		30,804
Short-Term Bond		31,729		-		-		31,729
Stock Index Fund		113,565		-		-		113,565
Value Fund		321,569		-		-		321,569
Small-Company Stock Fund		135,262		-		-		135,262
International Value Fund		21,734		-		-		21,734
Growth Fund		14,802		-		-		14,802
Guatemala Trust Fund		-		-		1,457,324		1,457,324
Patronage capital certificates		-		-		523,495		523,495
Deferred compensation fund assets - Homestead Fund	ds:							
Daily Income Fund		592,848		-		-		592,848
Short-Term Government Securities		170,770		-		-		170,770
Short-Term Bond		2,123,402		-		-		2,123,402
Stock Index Fund		807,413		-		-		807,413
Value Fund		3,640,451		-		-		3,640,451
Small-Company Stock Fund		2,510,726		-		-		2,510,726
International Value Fund		512,038						512,038
Growth Fund		584,233		-		-		584,233
Total assets	\$	22,154,721	\$	17,969,810	\$	2,808,126	\$	42,932,657
Linkilition								
Liabilities  Employee (executive entire plans' liabilities	¢		φ	662,989	¢		¢	442.000
1 3	\$	-	\$	002,989	\$	-	\$	662,989
Deferred compensation fund liabilities		10,941,881		-		-		10,941,881
Total liabilities	\$	10,941,881	\$	662,989	\$	-	\$	11,604,870

<sup>(</sup>a) Based on its analysis of the nature and risks of these investments the Association has determined that presenting them as a single class is appropriate.

There were no transfers between levels during the year ended December 31, 2017 or 2016.

# Notes to Consolidated Financial Statements

The balances of the Association's financial assets are classified in the consolidated balance sheets as follows:

December 31,	2017		2016
Money market funds (1)	\$ 11,799,235	\$	9,401,929
Capital term certificates (2)	827,307		827,307
Mutual funds (2)	1,485,152		1,141,446
Certificates of deposit (2)	100,000		295,235
Commercial paper (2)/(1)	4,956,692		12,975,000
Corporate bonds (2)	1,821,479		1,699,575
Senior secured debt securities (2)	3,000,000		3,000,000
Employee/executive option plans - mutual funds (3)	339,699		669,465
Guatemala Trust Fund (3)	1,529,403		1,457,324
Patronage capital certificates (3)	554,905		523,495
Deferred compensation fund assets - mutual funds (4)	12,260,041		10,941,881
	_	•	
	\$ 38,673,913	\$	42,932,657

- (1) Included in cash and cash equivalents in the consolidated balance sheets
- (2) Investments balance in the consolidated balance sheets
- (3) Included in other assets in the consolidated balance sheets
- (4) Deferred compensation fund asset balance in the consolidated balance sheets

The balances of the Association's financial liabilities are classified in the consolidated balance sheets as follows:

December 31,	2017	2016
Employee/executive option plans' liabilities (5) Deferred compensation fund liabilities (6)	\$ 338,661 12,260,041	\$ 662,989 10,941,881
	\$ 12,598,702	\$ 11,604,870

- (5) Included in other liabilities on the consolidated balance sheets
- (6) Deferred compensation fund liability balance in the consolidated balance sheets

All items above classified as Level 1 are classified as such due to the underlying assets or liabilities being publicly traded instruments, or money market funds. The certificates of deposit, commercial paper, corporate bonds and senior secured debt securities assets and employee/executive option plans' liabilities are classified as Level 2 as there is not an active market for identical assets and liabilities. The certificates of deposit are valued at maturity value, which approximates fair value. Commercial paper, corporate bonds, and senior secured debt securities are valued by a service provider using observable market data, quoted market prices, or pricing models that use observable inputs. Employee/executive option plans' liabilities are valued at the closing prices of the corresponding assets. The capital term certificates are

# Notes to Consolidated Financial Statements

classified as Level 3 as they represent unsecured, subordinated debt of a non-public entity, and are valued at par as there is no ready market from which to obtain fair value quotes. In addition, the certificates are expected to be paid in full at maturity. The Guatemala Trust Fund primarily consists of loans made to eligible Guatemalan municipalities and businesses and foreign currency holdings and is classified as Level 3 due to the lack of observable inputs corroborated by market data. The Guatemala Trust Fund value represents management's best estimate of the net realizable value of the outstanding loans and foreign currency. The patronage capital certificates are classified as Level 3. The Association receives an annual patronage capital certificate from CFC, which represents the Association's share of CFC's annual net income that CFC will redeem over a set period of time. The patronage capital certificates are valued at the discounted future cash flow the Association expects to receive.

The preceding methods may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, although the Association believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

The tables below represent the reconciliation of the Association's assets measured at fair value on a recurring basis using significant unobservable inputs (Level 3) as of:

					Р	atronage	
	Ca	pital Term	(	Guatemala		Capital	
December 31, 2017	Ce	ertificates	٦	Trust Fund	Ce	ertificates	Total
Beginning balance	\$	827,307	\$	1,457,324	\$	523,495	\$ 2,808,126
Purchases		-		875,616		-	875,616
Settlements		-		(104,241)		-	(104,241)
Total realized and unrealized gains							
(losses) included in earnings		-		(699,296)		31,410	(667,886)
Ending balance	\$	827,307	\$	1,529,403	\$	554,905	\$ 2,911,615
					Pa	atronage	
	Car	oital Term	(	Guatemala	(	Capital	
December 31, 2016	Ce	rtificates	T	rust Fund	Се	rtificates	Total
Beginning balance	\$	827,307	\$	1,411,459	\$	493,863	\$ 2,732,629
Purchases		-		6,189		-	6,189
Settlements		-		(66,187)		-	(66,187)
Total realized and unrealized gains							
included in earnings		-		105,863		29,632	135,495

# Notes to Consolidated Financial Statements

A description of the methodologies at December 31, 2017, used for assets measured at fair value on a recurring basis using significant unobservable inputs (Level 3) follows. There have been no changes in valuation methodologies used at December 31, 2017 and 2016.

### Capital term certificates

The capital term certificates are valued at their original issue par value, which approximates fair value. As described previously, these certificates represent unsecured, subordinated debt of a non-public entity for which NRECA receives semiannual interest payments until their maturity in 2025.

# Guatemala Trust Fund

The Guatemala Trust Fund is valued at the fair value of the foreign currency holdings and the underlying loans, as provided by the foreign bank institution, less an allowance for doubtful accounts determined by management.

# Patronage capital certificates

As described previously, the patronage capital certificates represent NRECA's share of CFC's annual income that CFC will redeem over a set period of time. The Association uses a present value pricing model that discounts the future cash flow the Association will receive for each certificate to calculate fair value. The discount rate approximates the interest rate at which NRECA can borrow funds from CFC.

### 6. Other Assets

Other assets consisted of the following at:

December 31,	2017	'	2016
Approved rental income	¢ E 117 070	. ф	2 402 054
Accrued rental income	\$ 5,117,079		2,403,056
Prepaid expenses and deposits	3,655,868	}	3,787,876
Tenant commissions	3,528,294		3,622,294
Investment in Guatemala Trust Fund	1,529,403	}	1,457,324
Patronage capital certificates	554,905	,	523,495
Additional compensation - employee			
and executive option plans	339,699	)	669,465
Total other assets	\$ 14,725,248	\$	12,463,510

# Notes to Consolidated Financial Statements

# 7. Property and Equipment

Property and equipment consisted of the following at:

December 31,	2017	2016
Land	\$ 11,916,966 \$	11,916,966
Headquarters Building and improvements	48,817,761	47,842,778
Investment Building and improvements	51,166,857	51,800,415
Lincoln Building and improvements	8,329,899	8,329,899
Capitol Hill house and improvements	739,392	739,392
Furniture, fixtures, and equipment	24,911,846	28,572,428
Software	13,413,956	11,230,744
	159,296,677	160,432,622
Less accumulated depreciation and amortization	(68,604,491)	(71,138,175)
Property and equipment, net	\$ 90,692,186 \$	89,294,447

Depreciation and amortization expense amounted to \$8,144,276 and \$8,082,485 for the years ended December 31, 2017 and 2016, respectively.

The Association leased approximately 37% of its Headquarters Building during both years ended December 31, 2017 and 2016, to unaffiliated parties. The building and improvements costs and accumulated depreciation and amortization associated with these leases were \$14,584,974 and \$7,465,504, respectively, at December 31, 2017, and \$14,458,790 and \$7,144,173, respectively, at December 31, 2016.

The Association leases 100% of the Investment Building to unaffiliated parties. Accumulated depreciation and amortization on the Investment Building and improvements totaled \$14,913,399 and \$17,517,953 at December 31, 2017 and 2016, respectively.

### 8. Accounts Payable

Accounts payable includes trade payables and a balance due to TSE for receipts, net of expenses, collected by the Association on TSE's behalf. The balance due to TSE at December 31, 2017 and 2016, was \$4,473,479 and \$4,273,182, respectively. TSE charges the Association interest on the average outstanding monthly balance. Total interest expense incurred on TSE's balance for the years ended December 31, 2017 and 2016, was \$53,589 and \$30,867, respectively.

# 9. Health Reimbursement Arrangement Plan

As described further in note 13, the Association amended its postretirement plan whereby employees who retired after December 31, 2012, are allowed to participate in the Group Plan, but only if they pay 100% of the premiums. In conjunction with this change, the Association's Board of Directors approved and authorized the Association to (1) establish a Health Reimbursement Arrangement (HRA) Plan; (2) contribute on behalf of each employee employed as of December 31, 2012, with at least one year of service, an amount equal to the actuarial present value of the

# Notes to Consolidated Financial Statements

Association's postretirement benefit obligation before amending the plan discounted at 4.5%; and (3) establish an irrevocable trust to hold the assets of the HRA Plan. Each participating employee is 100% vested and can access their HRA Plan account upon termination of employment. The Association established the HRA Plan and an irrevocable trust to hold the HRA Plan's assets and partially funded the plan in 2013. As of both December 31, 2017 and 2016, the amounts due to the HRA Plan totaled \$7,199,848. As amended in the Plan document, the Plan will be fully funded no later than December 31, 2018.

# 10. Deferred Revenue

Deferred revenue consisted of the following at:

December 31,	2017	2016
Membership dues	\$ 18,109,305	\$ 16,655,082
Employer paid plan administration fees	29,587,493	22,228,253
Education & meetings	6,335,650	4,779,763
International programs	5,927,750	6,695,754
Publications	664,944	615,957
Other	879,028	334,910
Total deferred revenue	\$ 61,504,170	\$ 51,309,719

### 11. Cooperative Research Network Fund

The CRN Fund represents amounts provided from Association members to support research in the areas of conservation and utilization of current energy resources and development of new sources and ways to generate electrical energy.

CRN Fund activities consisted of the following for the years ended:

# Cooperative Research Network

December 31,	2017	2016
Beginning balance Additions, including royalties and interest earned Expenditures for research activities	\$ 2,868,237 \$ 9,380,031 (8,089,890)	4,816,194 6,693,050 (8,641,007)
Expenditures for research detivities	(0,007,070)	(0,041,001)
Ending balance	\$ 4,158,378 \$	2,868,237

The Association's Board of Directors passed a resolution authorizing the Association's net margin in the general fund, amounting to \$2,892,910, to be used for 2017 CRN research activities, which are not included in the expenditures above. No such authorizations were passed in 2016. The amount of the CRN Fund balance that was designated for future CRN research projects by the CRN Council was \$3,099,774 at December 31, 2017. At December 31, 2016, the CRN Fund balance is fully designated for future CRN research projects.

### Notes to Consolidated Financial Statements

# 12. Note Payable

The Association is a member of CFC, a non-profit cooperative association that provides financing to its members. The President and Vice President of the Association's Board of Directors are both members of the CFC Board of Directors. CFC is also a member of the Association and participates in various Association programs.

In 2014, the Association entered into a revolving line of credit agreement (the Agreement) with CFC to provide working capital for the Association's general operations, which expires on June 13, 2019. The Agreement is collateralized by a security agreement covering the Association's personal property and fixtures and other assets, as defined in the Agreement. Under the Agreement, the Association can borrow up to an aggregate of \$20 million. As of December 31, 2017 and 2016, the Association had no outstanding notes under the Agreement.

### 13. Pension Plan and Other Postretirement Benefits

Substantially all employees of the Association participate in the RS Plan and the 401(k) Plan administered by the Association. The Association's member cooperatives may also participate in the RS Plan and the 401(k) Plan.

### RS Plan

The RS Plan is a defined benefit, multiple employer pension plan qualified under Section 401 of the IRC and is exempt from federal income tax under Section 501(a) of the IRC. The employer identification number of the plan sponsor, NRECA, is 53-0116145 and the plan number is 333. For GAAP purposes, the RS Plan is considered a multiemployer plan. In a multiemployer plan all plan assets are available to pay benefits of any plan participant. Separate asset accounts are not maintained for participating employers and, as a result, assets contributed by one employer may be used to provide benefits to employees of other participating employers. In the RS Plan, a zone status determination is not required and, therefore, not determined, under the Pension Protection Act (PPA) of 2006. In addition, the accumulated benefit obligations and plan assets are not determined or allocated separately by individual employer. In total, the RS Plan was over 75 percent and 80 percent funded at January 1, 2017, and January 1, 2016, respectively, based on the PPA funding target and PPA actuarial value of assets on those dates. Because the provisions of the PPA do not apply to the RS Plan, funding improvement plans and surcharges are not applicable. Future contribution requirements are determined each year as part of the actuarial valuation of the plan and may change as a result of plan experience.

All employees of the Association that work a minimum of 1,000 hours per year are eligible to participate in the RS Plan after completing one year of service. Pension contributions are made equal to the amounts accrued for pension expense, including amortization of past service costs. Pension contribution expense, which is included in personnel costs in the consolidated statements of activities, for the years ended December 31, 2017 and 2016, amounted to \$23,622,950 and \$15,226,016, respectively. Contributions in 2017 are significantly higher than those in 2016 due to the Association electing to participate in the Voluntary Contribution Acceleration Program (VCAP) payment option offered to participating employers. The Association's 2017 VCAP payment, which was reflected in its own section on the consolidated statements of activities, amounted to \$2,492,816 net of cost reimbursements from the pension and welfare programs of \$4,290,489. Contributions in 2017 and 2016 represented less than 5 percent of the total contributions made to the RS Plan by all participating employers.

# **Notes to Consolidated Financial Statements**

### 401(k) Plan

The 401(k) Plan is a defined contribution, multiple employer plan qualified under Section 401(k) of the IRC and is exempt from federal income tax. All employees of the Association who work a minimum of 1,000 hours per year and have completed one month of service are eligible to make contributions to the 401(k) Plan. Participants can make contributions through salary deferral subject to Internal Revenue Service maximum limitations. For 2016 and 2015, the Association made matching contributions up to 5% of each eligible participant's annual base salary. Additionally, the Association contributed a special employer base contribution of \$2,000 for 2017 and 2016 if the employee completed one year of service as of December 31 of the prior year. The 401(k) Plan pension expense, which was included in personnel costs on the consolidated statements of activities, for the years ended December 31, 2017 and 2016, was \$5,590,151 and \$5,458,564, respectively.

### Postretirement Benefits Other than Pensions

In addition to providing pension benefits, the Association provides certain health care and life insurance benefits for retired employees. Employees become eligible for these benefits at retirement after meeting minimum age and annual hours worked requirements: for employees hired December 31, 2012, or prior, and born prior to January 1, 1962, eligibility begins at age 55 with five years of service; for employees hired December 31, 2012, or prior, and born on or after January 1, 1962, eligibility begins at age 60 with ten years of service; and for employees hired after December 31, 2012, eligibility begins at age 60 with ten years of service. Benefits are provided through medical plans in which the employees are enrolled at the time of retirement. For employees who retired prior to December 31, 2012, the Association provides a flat dollar subsidy based upon years of service that the retirees can use towards the cost of their insurance. For employees who retire after December 31, 2012, the Association allows these retirees to participate in the NRECA Group Benefits Program upon retirement, but only if they pay 100% of the premium. The plan continues to be contributory, with retiree contribution levels based on years of service and whether they retired prior to or after December 31, 2012. The plan also contains other cost-sharing features, including deductibles and coinsurance. Beginning in 2015, all Medicare-eligible participants were required to obtain their own medical, prescription drug and vision coverage, with no change in subsidy.

# **Notes to Consolidated Financial Statements**

The following table sets forth the postretirement benefits obligation at:

December 31,	2017	2016
Postretirement benefit obligation, beginning of year	\$ 14,284,731 \$	15,308,415
Service cost	395,239	373,874
Interest cost	431,588	509,255
Actuarial gain	(1,776,757)	(920,645)
Estimated benefit cost	(902,189)	(986,168)
Postretirement benefits obligation, end of year	\$ 12,432,612 \$	14,284,731
		_
The present value of the postretirement benefit obligation w	as as follows at:	

December 31,	2017	2016
Accumulated postretirement benefit obligation (APBO):		
Active participants not yet eligible	\$ 2,319,021	\$ 2,700,730
Fully eligible active participants	1,371,658	1,392,762
Retirees, disabled, and dependents	8,741,933	10,191,239
Postretirement benefit obligation	\$ 12,432,612	\$ 14,284,731

The Association's postretirement benefit obligation approximates fair value and is unfunded as of December 31, 2017 and 2016.

Components of net periodic postretirement benefit cost and other postretirement benefit related changes included in the consolidated statements of activities were as follows for the years ended:

Years Ended December 31,	2017	2016
Service cost	\$ 395,239 \$	373,874
Interest cost	431,588	509,255
Net actuarial gain	(1,776,757)	(920,645)
		_
Net periodic postretirement benefit cost and		
other postretirement benefit related changes	\$ (949,930) \$	(37,516)

Amounts paid for retiree health and life insurance costs in 2017 and 2016, were \$473,185 and \$529,170, respectively.

The weighted-average discount rate used in calculating the postretirement liability and the discount rate used in calculating the net periodic benefit cost was 3.55% for 2017 and 3.80% for 2016. The 2017 health care cost trend rates were 7.5% for medical, decreasing annually by 0.50% or 0.25% until reaching the terminal trend rate of 5.0%, and 4.0% and 2.5% for dental and vision, respectively, for both the initial and terminal trend rates.

# Notes to Consolidated Financial Statements

The Association's estimated future benefit payments to the postretirement benefit plan are as follows:

Years	<b>Endina</b>	December	31
i cai s	LIIGIIIG	DUCULIIDUI	J 1 ,

2018	\$ 902,144
2019	892,718
2020	868,022
2021	894,018
2022	896,931
Thereafter	4,675,503

Given the estimates included in the calculations of these accumulated benefit obligations, it is possible amounts recorded under this plan may change in the near term.

# Other Plans

Certain employees of the Association have elected to have a portion of their compensation deferred. The deferred compensation, which falls within the limits authorized by Section 457 of the IRC, will be paid in the event of termination, retirement, or death of the participant. The Association has set aside funds necessary to meet all liabilities of the program. Deferred compensation funds are invested in Homestead Funds. As of December 31, 2017 and 2016, the deferred compensation fund balance amounted to \$12,260,041 and \$10,941,881, respectively.

The Association established the Executive Benefit Restoration Plan in 2014. Under this plan, employees whose compensation exceeds Section 401(a)(17) limitations of the IRC or whose benefit under the RS Plan exceeds Section 415 limitations of the IRC, and who are designated by the Board, and who have a pension limitation, as defined in the plan document, on their normal retirement date are eligible for benefits. Benefits are paid after attainment of normal retirement date and continue annually provided that a pension limitation exists. The benefit is forfeited in its entirety if the employee is terminated for any reason before attainment of normal retirement date. At December 31, 2017 and 2016, the pro rata actuarial present value of the benefits amounted to \$74,017 and \$44,726, respectively, which was included in other liabilities on the consolidated balance sheets.

REA established an Executive Benefit Restoration Plan in 2016. Under this plan, employees whose compensation exceeds Section 401(a)(17) limitations of the IRC or whose benefit under the RS Plan exceeds Section 415 limitations of the IRC, and who are designated by the Board, and who have a pension limitation, as defined in the plan document, on their normal retirement date are eligible for benefits. Benefits are paid after attainment of normal retirement date upon termination of service. At December 31, 2017 and 2016, the pro rata actuarial present value of the benefits amounted to \$284,306 and \$166,937, respectively, which was included in other liabilities on the consolidated balance sheets.

The Employee Additional Compensation Option Plan, created in 1999, but discontinued in 2002, was developed to provide additional compensation to certain employees who participated in the 401(k) Plan and had made the maximum pretax contribution allowable under the terms of the 401(k) Plan. Such employees could defer a portion of their salary equal to 75% of the option amount of the selected Homestead Fund. An option could not be exercised for at least one year

### Notes to Consolidated Financial Statements

from the grant date. To exercise an option, employees have to pay an exercise price of 25% of the share's value at grant date, resulting in the employee paying 100% of the value of the option at grant date (75% salary deferral and 25% exercise price), which is approximately equal to the price the Association paid to purchase the underlying security at the grant date. Shares outstanding at December 31, 2017 and 2016, were 15,886 and 23,969, respectively. The market value at December 31, 2017 and 2016, included in other assets in the consolidated balance sheets, was \$308,967 and \$432,274, respectively. The related liability is included in other liabilities on the consolidated balance sheets. During 2017 and 2016, 8,083 shares were exercised at a market value of \$95,871, respectively.

The Executive Additional Compensation Option Plan, created in 1998, but discontinued in 2002, was developed to provide additional compensation to certain employees, on whose behalf the Association was unable to contribute fully to the 401(k) Plan because their compensation exceeded the limits of the Section 401(a)(17) of the IRC. To exercise an option, employees must pay an exercise price of 25% of the share's value at grant date. Shares outstanding at December 31, 2017 and 2016, were 645 and 10,040, respectively. The market value at December 31, 2017 and 2016, included in other assets in the consolidated balance sheets, was \$30,731 and \$237,191, respectively. The related liability is included in other liabilities on the consolidated balance sheets. Shares purchased for this plan are expensed. During 2017 and 2016, 9,395 shares were exercised at a market value of \$120,303 and 997 shares were exercised at a market value of \$24,863, respectively.

### 14. Income Taxes

The Association's for-profit subsidiaries have deferred tax liabilities from unrealized gains on investments and depreciation timing differences, which are included in accounts payable and accrued liabilities in the consolidated balance sheets.

Deferred tax liabilities had the following components at:

December 31,	2017	2016
Depreciation deductions Unrealized gain on investments	\$ (15,999) \$ (134,186)	(27,205) (158,166)
Net deferred tax liabilities	\$ (150,185) \$	(185,371)

Income tax expense for the years ended December 31, 2017 and 2016, was \$2,663,273 and \$2,649,658, respectively, and was primarily related to the Association's for-profit subsidiaries.

Amounts paid for income taxes in 2017 and 2016, were \$1,340,000 and \$2,066,000, respectively.

### 15. Commitments and Contingencies

NRECA leases certain office space and equipment under long-term leases, the last of which expires in 2020. Certain leases contain renewal provisions and require payments of taxes, maintenance and repair costs. The Association plans to renew these leases at similar terms upon expiration.

# Notes to Consolidated Financial Statements

Future minimum rental payments under operating leases having initial or remaining lease terms in excess of one year are as follows:

Years Ending December 31,	
2018	\$ 58,713
2019	59,077
2020	10,575
	\$ 128,365

Rent expense, which is included in other direct expenses on the consolidated statements of activities, was \$3,012,162 and \$3,180,675 for the years ended December 31, 2017 and 2016, respectively.

NRECA is also the lessor of certain office space in the Headquarters Building and the Investment Building. The last current lease of these buildings expires in 2029.

Minimum lease payments to be received under such operating leases with remaining lease terms in excess of one year are as follows:

Years Ending December 31,	
2018 \$	10,294,591
2019	8,600,199
2020	8,648,134
2021	8,730,700
2022	6,793,101
Thereafter	16,797,738
\$	59,864,463

As of December 31, 2017 and 2016, prepaid rent from tenants amounted to \$5,117,079 and \$2,403,056, respectively, which was included in other assets on the consolidated balance sheets.

NRECA could be subject to various claims, suits and complaints arising in the ordinary course of business. Although the outcome of such legal matters cannot be determined, it is the opinion of management that the final resolution of such matters will not have a materially adverse effect on the consolidated balance sheets, members' equity, or cash flows as of December 31, 2017.

During 2014, NRECA discovered that approximately 100 participants in the RS Plan were distributed benefit payments totaling approximately \$7.5 million from 2004 through 2014 that exceeded the Internal Revenue Code § 415(b) limitation. NRECA filed a plan to correct these errors in December 2014 through the IRS's Employee Plans Compliance Resolution System program under the Voluntary Correction Program and paid a \$25,000 compliance fee. As plan administrator, NRECA is responsible for ensuring the RS Plan is made whole and also agreed to make certain payments to the affected participants to settle this error. NRECA estimated it would

# Notes to Consolidated Financial Statements

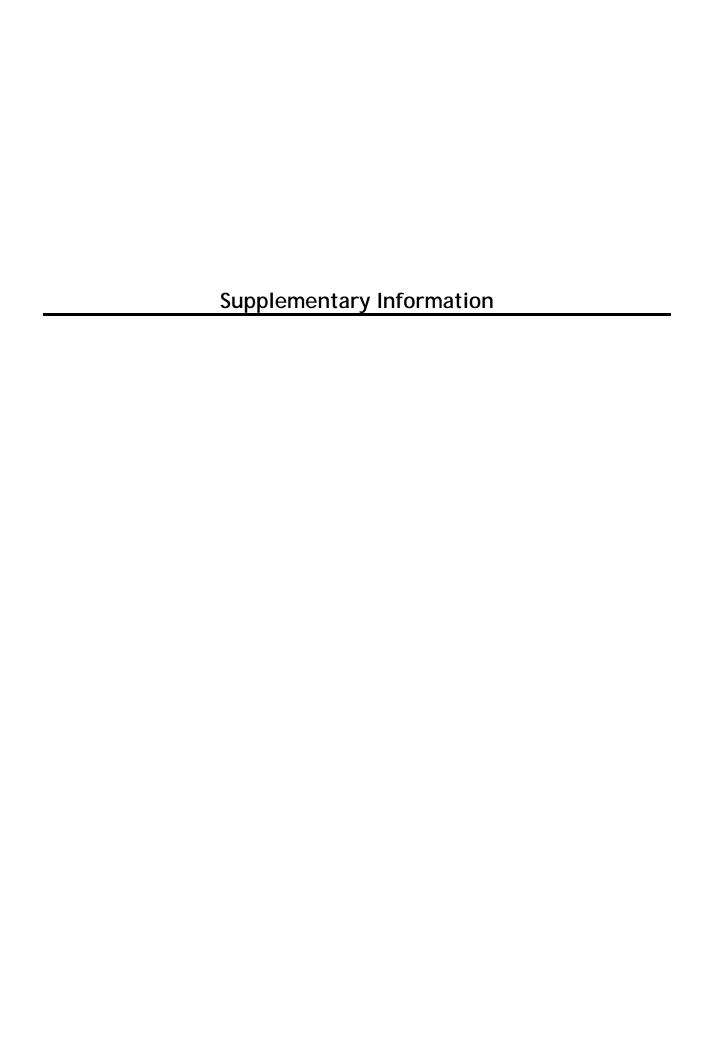
cost \$14,607,000 to settle this error with the RS Plan and the affected participants. This cost was accrued and was reflected as other liabilities in the consolidated balance sheets as of December 31, 2014, and was stated separately under direct expenses on the consolidated statements of activities for the year ended December 31, 2014. This liability amounted to \$200,000 and \$814,872 and was included in other liabilities on the consolidated balance sheets as of December 31, 2017 and 2016, respectively. Employer paid plan administration fees already collected for the RS Plan, as well as fees that will be billed and collected in the future, have funded these liabilities.

The Association entered into an agreement in 2012, whereby it agreed to reimburse the 401(k) Plan \$4,545,455 in previously charged plan administrative expenses. This reimbursement was made in December 2011 prior to the agreement being executed. The Association also committed to discounting future administrative fees it charges to the Plans in the amount of \$22,727,272. Employer paid plan administration fees already collected, which are included in deferred revenue on the consolidated balance sheets, as well as fees that will be billed to and collected from participating employers in the future, will fund the future discounts to the Plans. In 2016, a discount of \$1,818,182 reduced plan administrative expenses billed to the 401(k) Plan, which satisfied the discount for that plan. In both 2017 and 2016, NRECA met its discounts of \$1,418,182 and \$1,309,090 to the Group Plan and RS Plan, respectively, as NRECA did not bill these plans for any permissible expenses it incurred. As of December 31, 2016, the remaining discount for the Group Plan and RS Plan amounted to \$2,727,272. As of December 31, 2017, the discount for the Group Plan and RS Plan was satisfied.

# 16. Subsequent Events

NRECA has evaluated subsequent events through June 5, 2018, the date the consolidated financial statements were available to be issued. Except for the item disclosed in the following paragraph, there were no events that required recognition in or disclosure to the consolidated financial statements.

On May 18, 2018, NRECA decided it would collect the postretirement receivables due from the Group Plan and RS Plan in the amounts of \$5,691,907 and \$1,552,311, respectively, from each Plan's participating employers through employer paid plan administration fees. These postretirement receivables are included in receivables from trusts on the consolidated balance sheets. This transaction will not have a financial impact to the Association as it is only a change in funding source.





CliftonLarsonAllen LLP CLAconnect.com

# Independent Auditors' Report on Supplementary Information

To the Board of Directors of National Rural Electric Cooperative Association, its Wholly-Owned Subsidiaries and Controlled Affiliated Organizations Arlington, Virginia

We have audited the consolidated financial statements of the National Rural Electric Cooperative Association, its Wholly-Owned Subsidiaries and Controlled Affiliated Organizations of and for the years ended December 31, 2017 and 2016, and have issued an unmodified opinion on those consolidated financial statements which appears on page 3. Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The supplementary information is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The supplementary information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including and reconciling information directly to the underlying accounting comparing such statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

Arlington, Virginia June 5, 2018



# **General Fund Schedule of Activities - General Membership Programs**

Years Ended December 31,	2017	2016
General membership programs:		
Revenue		
Membership dues	\$ 30,356,326 \$	30,014,109
Other general membership program revenue	2,940,452	2,663,733
Total revenue	33,296,778	32,677,842
Expenses		
Government Relations	17,245,823	17,650,741
Communications & Marketing	6,889,633	6,977,867
Business & Technology Strategies	5,905,887	5,782,947
Cooperative.com & Website	2,975,152	2,746,546
Education & Training	1,929,957	1,826,276
Member Counsel	1,753,683	1,709,469
Safety & Advisory Services	1,017,300	982,150
CEO's special projects	776,268	1,818,270
IT Prioritization	953,801	904,560
Cooperative Research Network Fund contribution	2,892,910	-
Other	4,645,903	5,389,231
Total Expenses	46,986,317	45,788,057
Net loss - general membership programs	\$ (13,689,539) \$	(13,110,215)

See accompanying independent auditors' report and notes to consolidated financial statements.

### National Rural Electric Cooperative Association, its Wholly-Owned Subsidiaries and Controlled Affiliated Organizations

### **General Fund Schedule of Activities - Fee-for-Service Programs**

/ears Ended December 31,	2017	2016
Member fee-for-service programs:		
Training & Conferences		
Revenue	\$ 8,748,650 \$	9,066,083
Expense	 9,023,761	9,447,678
Net loss	(275,111)	(381,595
Annual Meeting		
Revenue	2,457,448	2,728,86
Expense	2,510,373	2,476,65
Net (loss) margin	(52,925)	252,21
TechAdvantage Expo		
Revenue	1,819,800	1,833,400
Expense	598,593	796,46
Net margin	1,221,207	1,036,93
Regional Meeting		
Revenue	1,378,143	1,363,91
Expense	1,190,197	1,123,24
Net margin	187,946	240,67
RE Magazine		
Revenue	2,773,681	2,620,48
Expense	2,460,654	2,303,58
Net margin	313,027	316,89
Associate Member & Merchandise		
Revenue	2,692,943	2,766,45
Expense	2,087,639	2,064,45
Net loss	605,304	702,00
Consulting		
Revenue	3,645,151	3,619,51
Expense	3,611,951	3,569,01
Net margin	33,200	50,49
I&FS Fee-For-Service		
Revenue	2,153,495	2,007,56
Expense	1,999,805	1,866,33
Net margin	153,690	141,22
Wood Quality Control		
Revenue	2,242,260	1,975,39
Expense	2,089,125	1,882,82
Net margin	153,135	92,56
let margin - member fee-for-service programs	\$ 2,339,473 \$	2,451,40

### National Rural Electric Cooperative Association, its Wholly-Owned Subsidiaries and Controlled Affiliated Organizations

### **General Fund Schedule of Activities - Fee-for-Service Programs**

Years Ended December 31,	2017	2016
Non-member fee-for-service programs:		
Buildings		
Revenue	\$ 13,387,448 \$	13,700,397
Expense	3,474,138	3,419,153
Net margin	9,913,310	10,281,244
REI & REA		
Revenue	23,978,463	22,676,941
Expense	19,642,118	19,111,026
Net margin	4,336,345	3,565,915
NRECA International		
Revenue	16,017,342	14,851,946
Expense	16,253,564	14,293,949
Net (loss) margin	(236,222)	557,997
International Foundation		
Revenue	_	1,880,506
Expense	-	2,213,446
Net loss	-	(332,940)
Glenn English Foundation		
Revenue	52,134	33,365
Expense	29,400	20,055
Net margin	22,734	13,310
ELCO		
Revenue	74,675	67,316
Expense	77,902	55,403
Net (loss) margin	(3,227)	11,913
MultiSpeak®		
Revenue	293,681	279,467
Expense	483,739	520,163
Net loss	(190,058)	(240,696)
Net margin - non-member fee-for-service programs	\$ 13,842,882 \$	13,856,743

See accompanying independent auditors' report and notes to consolidated financial statements.

### National Rural Electric Cooperative Association, its Wholly-Owned Subsidiaries and Controlled Affiliated Organizations

### **General Fund Schedule of Activities - Cost Reimbursable Programs**

Years Ended December 31,	2017	2016
Cost reimbursable programs:		
Pension & Welfare Administrative Services		
Reimbursement	\$ 112,111,451	\$ 105,640,164
Expense	112,111,451	105,640,164
Net margin	-	-
Touchstone Energy Cooperative, Inc.		
Reimbursed Costs	10,538,157	10,381,262
Expense	10,538,157	10,381,262
Net margin	-	
Cooperative Research Network		
Revenue	10,982,798	8,641,007
Expense	10,982,798	8,641,007
Net margin	-	-
Net margin - cost reimbursable programs	\$ 	\$ 
Net operating margin before RS Plan Voluntary Contribution		
Acceleration Program (VCAP) payment	2,492,816	3,197,935
RS Plan VCAP payment		
Contribution payment	6,949,000	
Cost reimbursement	(4,456,184)	
Total RS Plan VCAP payment	2,492,816	-
Net operating margin - General Fund	\$ -	\$ 3,197,935

See accompanying independent auditors' report and notes to consolidated financial statements.

INDEPENDENT AUDITORS' REPORTS REQUIRED BY GOVERNMENT AUDITING STANDARDS AND THE UNIFORM GUIDANCE AND SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

**DECEMBER 31, 2017** 

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# INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors National Rural Electric Cooperative Association, its Wholly-Owned Subsidiaries and Controlled Affiliated Organizations Arlington, Virginia

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the consolidated financial statements of the National Rural Electric Cooperative Association, its Wholly-Owned Subsidiaries and Controlled Affiliated Organizations (the Association), which comprise the consolidated statement of financial position as of December 31, 2017, and the related consolidated statements of activities and cash flows for the year then ended, and the related notes to the consolidated financial statements, and have issued our report thereon dated June 5, 2018.

### **Internal Control over Financial Reporting**

In planning and performing our audit of the consolidated financial statements, we considered the Association's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control. Accordingly, we do not express an opinion on the effectiveness of the Association's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's consolidated financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.



Board of Directors
National Rural Electric Cooperative Association, its Wholly-Owned
Subsidiaries and Controlled Affiliated Organizations

### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Association's consolidated financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of consolidated financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the result of that testing, and not to provide an opinion on the effectiveness of the Association's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Association's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

Arlington, Virginia June 5, 2018



CliftonLarsonAllen LLP

### INDEPENDENT AUDITORS' REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM, REPORT ON INTERNAL CONTROL OVER COMPLIANCE, AND REPORT ON THE SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS REQUIRED BY THE UNIFORM GUIDANCE

**Board of Directors** National Rural Electric Cooperative Association, its Wholly-Owned Subsidiaries and Controlled Affiliated Organizations Arlington, Virginia

### Report on Compliance for Each Major Federal Program

We have audited National Rural Electric Cooperative Association, its Wholly-Owned Subsidiaries and Controlled Affiliated Organizations' (the Association) compliance with the types of compliance requirements described in the OMB Compliance Supplement that could have a direct and material effect on each of the Association's major federal programs for the year ended December 31, 2017. The Association's major federal programs are identified in the summary of auditors' results section of the accompanying schedule of findings and questioned costs.

### Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal programs.

### Auditors' Responsibility

Our responsibility is to express an opinion on compliance for each of the Association's major federal programs based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the Association's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for each major federal program. However, our audit does not provide a legal determination of the Association's compliance.



Board of Directors

National Rural Electric Cooperative Association, its Wholly-Owned

Subsidiaries and Controlled Affiliated Organizations

### Opinion on Each Major Federal Program

In our opinion, the Association complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended December 31, 2017.

#### **Report on Internal Control over Compliance**

Management of the Association is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the Association's internal control over compliance with the types of requirements that could have a direct and material effect on each major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for each major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the Association's internal control over compliance.

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Board of Directors

National Rural Electric Cooperative Association, its Wholly-Owned

Subsidiaries and Controlled Affiliated Organizations

### Report on Schedule of Expenditures of Federal Awards Required by the Uniform Guidance

We have audited the consolidated financial statements of the Association as of and for the year ended December 31, 2017, and have issued our report thereon dated June 5, 2018, which contained an unmodified opinion on those consolidated financial statements. Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the Uniform Guidance and is not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the schedule of expenditures of federal awards is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

Arlington, Virginia June 5, 2018

### SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

### YEAR ENDED DECEMBER 31, 2017

Federal Grantor/ Pass-Through Grantor/	Pass-Through Grantor/ CFDA Contract		Passed Through to	Federal	
Program or Cluster Title	Number	Number	Subrecipients	Expenditures	
U.S. Agency for International Development					
Pilot Project for Sustainable Electricity Distribution	98.001	AID-521-C-13-00007	\$ -	\$ 5,098,944	
Subtotal - 98.001			-	5,098,944	
Cooperative Development Program	98.002	AID-OAA-A-10-00028		1,340,955	
Cooperative Development Program  Philippines Electric Cooperative Procurement	96.002	AID-OAA-A-10-00026	-	1,340,933	
Best Practices	98.002	AID-OAA-A-13-00020		2 220 021	
Subtotal - 98.002	96.002	AID-OAA-A-13-00020	<del>-</del>	2,229,931 3,570,886	
				8,669,830	
Total U.S. Agency for International Development			-	6,009,630	
II & Department of Energy					
U.S. Department of Energy					
Solar Utility Network Deployment Acceleration	81.087	DE-EE0006333	-	904,249	
Passthrough from Missouri University of Science and Technology: The MidAmerica Regional Microgrid Education and					
Training Consortium					
	81.087	DE-EE0006341	-	130,818	
Passthrough from Carnegie Mellon University: Agent Based Coordination Scheme for Photovoltaic Integration					
	81.087	DE-EE0007165	-	160,444	
Subtotal - 81.087			-	1,195,511	
Passthrough from Virginia Tech					
Solar Adoption Modeling	81.117	DE-EE0007660	-	37,590	
Subtotal - 81.117			-	37,590	
Improving the Cyber and Physical Security Posture of the Electric					
Sector	81.122	DE-OE0000807	-	1,510,704	
REACT	81.122	DE-OE0000828	-	400,003	
Subtotal - 81.122			=	1,910,707	
GRIDBALLAST - Autonomous Load Control for Grid Resilience					
	81.135	DE-AR0000705	-	318,801	
Data Repository for Power System Open Models with Evolving					
Resources	81.135	DE-AR0000712	-	49,543	
Sustainable Data Evolution Technology For Power Grid					
Optimization	81.135	DE-AR0000710	-	224,979	
Passthrough from ProsumerGrid: Distribution System Operator					
Simulation Studio	81.135	DE-AR0000669	-	98,556	
Subtotal - 81.135			-	691,879	
Pass through from Pacific Norwest National Lab (Battelle)					
	N/A	DE-AC05-76RL01830	_	42,762	
Pass through from Los Alamos National Security, LLC: Optimal					
Resiliency Model	N/A	DE-AC52-06NA25396	_	74,411	
Subtotal - NA	14// (	DE 71002 00147120000	_	117,173	
Total U.S. Department of Energy				3,952,860	
				3,002,000	
U.S. Air Force / Defense Advanced Research Projects Agency					
Rapid Attack Detection, Isolation and Characterization System:					
GRIDSTATE	12 200	EA9750 46 2 0207	1 051 667	2,000,398	
Subtotal - 12.300	12.300	FA8750-16-2-0207	1,851,667	2,000,398	
	oncv		1,851,667 <b>1,851,667</b>	2,000,398	
Total U.S. Air Force / Defense Advanced Research Projects Ag	ысу		1,001,007	∠,000,398	
			<u> </u>	<b>A</b>	
Total expenditures of federal awards			\$ 1,851,667	\$ 14,623,088	

#### NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

### YEAR ENDED DECEMBER 31, 2017

### NOTE 1 BASIS OF PRESENTATION AND BASIS OF ACCOUNTING

The accompanying schedule of expenditures of federal awards (the Schedule) includes the federal grant activity of the National Rural Electric Cooperative Association, its Wholly-Owned Subsidiaries and Controlled Affiliated Organizations (the Association) under programs of the federal government for the year ended December 31, 2017. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of the Association, it is not intended to and does not present the financial position, changes in net assets, and cash flows of the Association.

The Schedule has been prepared on the accrual basis in accordance with accounting principles generally accepted in the United States of America, and is consistent with the Association's consolidated financial statements. Such expenditures are recognized following either the cost principles contained in OMB Circular A-122, Cost Principles for Non-Profit Organizations, or the cost principles contained in Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards wherein certain types of expenditures are not allowable or are limited as to reimbursement.

#### NOTE 2 MAJOR PROGRAM

The Association receives federal awards to perform international electrification in developing countries and research and development that advances the rural electric cooperative community. The Schedule reflects cost share funded by program income and excludes cost share provided as in-kind donated services and material.

### NOTE 3 FACILITIES AND ADMINISTRATION COSTS

The Association did not elect to use the 10% de minimis indirect cost rate. The indirect cost rates were calculated in accordance with the Negotiated Indirect Cost Rate Agreement that the Association entered into with the U.S. Agency for International Development, dated November 27, 2015, except for the NRECA Overhead Rate and the NRECA General and Administrative Rate, which were updated to reflect the Association's changing business.

### SCHEDULE OF FINDINGS AND QUESTIONED COSTS

### YEAR ENDED DECEMBER 31, 2017

### SECTION I – SUMMARY OF INDEPENDENT AUDITOR'S RESULTS

Financial Statements  Type of auditor's report issued: Unmodified						
Internal control over financial reporting:						
Material weakness (es) identified?		Yes	X	No		
Significant deficiency(ies) identified that are not considered to be material weaknesses		Yes	X	None reported		
Noncompliance material to financial statements noted?		Yes	X	No		
Federal Awards Internal control over major programs:						
Material weakness (es) identified?		Yes	X	No		
Significant deficiency(ies) identified that are not considered to be material weaknesses		Yes	X	None reported		
Type of auditor's report issued on compliance for major programs:	Unmo	dified				
Any audit findings disclosed that are required to be reported in accordance with Uniform Grant Guidance		Yes	X	No		
Identification of Major Programs						
Name of Federal Program or Cluster				CFDA Number		
Improving the Cyber and Physical Security Posture of the Electric Secto	r			81.122		
REACT				81.122		
Cooperative Development Program				98.002		
Philippines Electric Cooperative Procurement Best Practices				98.002		
Dollar threshold used to distinguish between type A and type B programs: \$750,000						
Auditee qualified as low-risk auditee?	X	Yes		No		

### SCHEDULE OF FINDINGS AND QUESTIONED COSTS

### YEAR ENDED DECEMBER 31, 2017

### SECTION II - FINANCIAL STATEMENT FINDINGS

Our audit did not disclose any matters required to be reported in accordance with *Government Auditing Standards*.

### SECTION III - FINDINGS AND QUESTIONED COSTS - MAJOR FEDERAL PROGRAMS

Our audit did not disclose any matters required to be reported in accordance with 2 CFR 200.516(a).

### **SCHEDULE OF PRIOR YEAR FINDINGS**

### YEAR ENDED DECEMBER 31, 2017

### **SECTION IV - PRIOR YEAR FINDINGS**

None Noted